

**SAINT CLARET COLLEGE, ZIRO**  
**COMMERCE**  
**SYLLABUS AS PER RGU SEMESTRAL SCHEME**  
(Subjected to syllabus enrichment by SCCZ for Claretines)  
**Semester VI**  
**GROUP B: (ACCOUNTING & FINANCE)**  
**BCM 602: Management Accounting**

Total Marks: 100 (80- End Semester and 20-Sessional)

**Objectives:** Having studied this paper, a student will be able to:

- a. Understand the basics of the accounting practices for managerial decisions*
- b. Develop the knowledge about the use of financial, cost and other data for the purpose of managerial planning, control and decision making*
- c. Understand the concepts of budgeting, budgetary control and preparation of various budgets.*

- Unit 0:**        **Baseline Analysis:** Introduction of basic concepts, objectives, and goal setting.
- Unit I:**        Introduction: Management Accounting: Meaning, Objective, Nature and Scope of management accounting, Management accounting and its relationship with Financial and Cost Accounting.
- Unit II:**        Ratio Analysis: Ratio – Definition, Types, Uses, Abuses, Calculation and Interpretation of Various Ratios – Liquidity Ratios, Profitability Ratios, Solvency Ratios, Efficiency Ratios; Du-Pont Chart (Theory and numerical).
- Unit III:**        Standard Costing & Variance Analysis: Standard Costing and Variance Analysis: Meaning of Standard Cost and Standard Costing, Advantages, Limitations; Variance Analysis – Material, Labour, Overheads and Sales Variances (Theory and numerical).
- Unit IV:**        Marginal Costing: Cost Volume-Profit Analysis, BEP Analysis, Profit/Volume ratio. Break-even analysis-algebraic and graphic methods. Angle of incidence, Margin of safety (Theory and numerical).
- Unit V:**        Budgetary Control: Budgeting and Budgetary Control: Concept of Budget, Budgeting and Budgetary Control, Objectives, Merits, and Limitations. Budget Administration. Functional Budgets. Fixed and Flexible Budgets. Zero Base Budgeting (Theory and numerical).
- Unit 100:**       **Advanced skills:** Revision of concepts, journal/magazine reviews, and assignments/projects.

**Recommended Readings:**

Maheshwari, S.N., & Mittal, S.N. (2014). *Management Accounting*. New Delhi: Shree Mahavir Book Depot.

Jain P. S., & Narang L. K. (2012) *Cost & Management Accounting*. New Delhi: Kalyani Publication.

Sharma, R. K., & Gupta S. K. (2011) *Management Accounting (Principles and practice)*. New Delhi: Kalyani Publication.

Kulkarni M., & Mahajan S. (2008). *Management Accounting*. Pune: Nirali Prakashan publication.

National Digital Library of India. (n.d) *Introduction to management accounting*. Retrieved from [http://ndl.iitkgp.ac.in/document/WFJiYkxQMzNUaUhrCE5kVnkyU2hneFFxaUIBbkloZ251ckRVMURT\\*TXlHSm95WDFNUmluVzVXaVZrbmo0OHdGcFh3K3dvOHFqeHovb3pHYWJkT3RYb0gyRmx6enFzM2w2MnBFZlZSS1VjRmM9](http://ndl.iitkgp.ac.in/document/WFJiYkxQMzNUaUhrCE5kVnkyU2hneFFxaUIBbkloZ251ckRVMURT*TXlHSm95WDFNUmluVzVXaVZrbmo0OHdGcFh3K3dvOHFqeHovb3pHYWJkT3RYb0gyRmx6enFzM2w2MnBFZlZSS1VjRmM9)

National Digital Library of India. (n.d) *Break even analysis*. Retrieved from <http://ndl.iitkgp.ac.in/document/WFJiYkxQMzNUaUhrCE5kVnkyU2hnM0dsQWk3TGIVQVh4ZnhwNFdnVXEyUXB2aG80a25xcGdrN1h0ZEJoQVdHOEV1bII2aE1Pam5jRHFRQmdyMDlqc3Zpcm5WRThKeXUzTmZnMldEa3hLQk9yY1hVSXJpREFxVkZxWVFJalNsSWI>